Data Rights in Services Contracting

DynCorp International



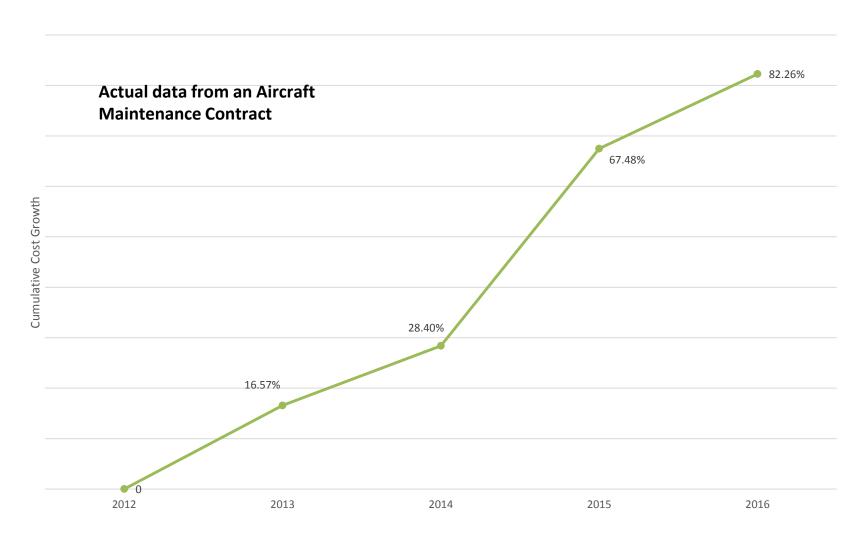
Presented by Lou Von Thaer Chief Executive Officer DynCorp International November 10, 2016



Overview

- Original Equipment Manufacturers (OEMs) charge licensing fees for data rights & intellectual property (IP) to other contractors as a way to recoup investment expenses and earn profit.
- This fee results in additional parts costs and general IP data rights expenses for programs, even on decades old platforms.
- The fee may be based on total contract value and/or relationship with the bidders.
- The sole source leverage offered by this arrangement has seen extraordinary price increases in recent years.
- In some cases, OEM's compete against service providers while controlling the IP and parts costs.

Price Escalation Year Over Year (Cost Per Flight Hour)



Top 10 Price Escalations from 2012 to 2016 (Cost Per Flight Hour)

Description	2012 WAVG UP	2016 WAVG UP	% Diff from 2012 to 2016
BOLT, CLEVIS	\$ 0.92	\$ 62.22	6663.04 %
SPACER	\$ 1.31	\$ 48.82	3626.72 %
WINDSHIELD WASHER ASSEMBLY,AIRCRAFT	\$ 1.15	\$ 40.51	3422.61 %
PIN,STRAIGHT,HEADED	\$ 29.18	\$ 528.73	1711.96 %
SPRING-BOX ASSY,HAND HOLD,LH	\$ 41.10	\$ 573.91	1296.37 %
LOCK,RIM	\$ 2.47	\$ 34.43	1293.93 %
HOSE ASSEMBLY, NONMETALLIC	\$ 180.51	\$ 2432.09	1247.34 %
PANEL,ILLUMINATION	\$ 459.36	\$ 6127.59	1233.94 %
PANEL,ILLUMINATION	\$ 394.14	\$ 5197.86	1218.79 %
HOSE ASSEMBLY, NONMETALLIC	\$ 407.34	\$ 5354.45	1214.49 %

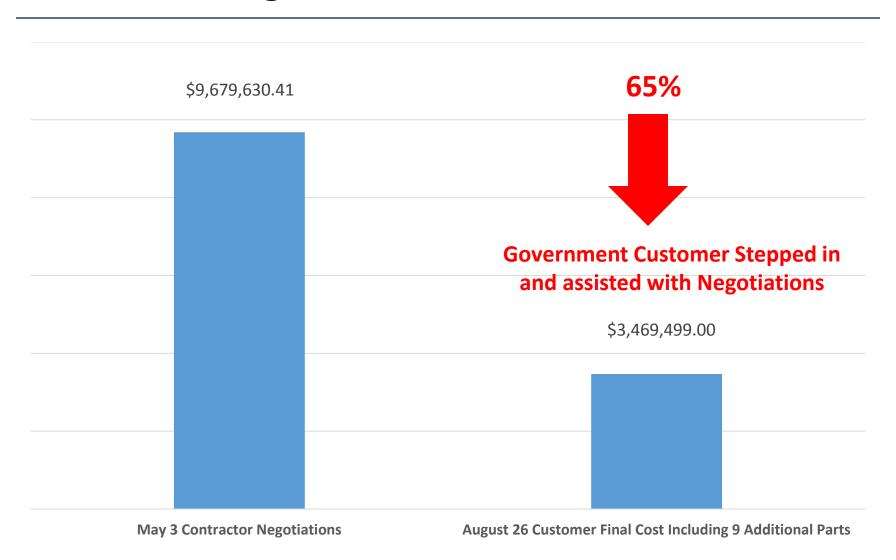
2/16/2017 4

Top 10 Price Escalations from first year of purchase to 2016 (Over & Aboves)

Description	WAVG UP of First Yr Purchased	2016 WAVG UP	% Diff from 2012 to 2016
LIGHT ASSY, KNEEBOARD	\$ 930.09	\$ 6,185.36	565.03%
TRANSPARENCY,CANOPY, AFT ASSEMBLY	\$ 11,730.34	\$ 38,259.32	226.16%
CANOPY,MOVABLE, FORWARD CANOPY ASSEMBLY	\$ 12,817.96	\$ 41,768.27	225.86%
ELECTRONIC EQUIPMENT PANEL ASSY, BATTERY CB FWD	\$ 601.32	\$ 1,954.55	225.04%
STRUT,AIRCRAFT	\$ 209.96	\$ 647.00	208.20%
VENTRAL FIN ASSY	\$ 2,001.96	\$ 4,893.27	144.42%
TIP,AIRCRAFT, CAP ASSEMBLY, LEFT	\$ 3,045.66	\$ 6,891.51	126.27%
SEAL,PLAIN, FUEL CELL DOOR	\$ 72.20	\$ 137.82	90.89%
WINDSHIELD ASSEMBLY,AIRCRAFT	\$ 13,612.705	\$ 25,119.05	84.53%
EL PANEL, OBOGS	\$ 1,093.31	\$ 1,327.27	21.40%

2/16/2017 5

Parts Price Negotiation



Negative Impacts

- Increases costs to the Government
- Weakens the competitive market

Not In the Best Interest of the Government

Proposed Solutions

- Government negotiates directly with OEM for data rights and sole source parts costs – provides to competition as Government Furnished Property.
 - Government has more leverage than contractor community since OEM's want to make future sales to same customers.
 - More effective & less expensive outcome for government to obtain data licenses due to non-disclosure requirements & government ownership of the aircraft

- OR -

- Government establishes a separate Contract Line Item that is costreimbursable & excluded from Total Evaluated Price applied to bidders.
 - Allows all bidders, including OEM's, to be placed on an equal footing in the evaluation process.
 - Government reimburses contractors for cost determined to be allowable in accordance with cost principles.
 - Government could still support winning contractor in negotiations to get best price for the taxpayer.